

Tax jurisdiction / Jurisdicție fiscală	Country code / Cod de țară	Revenues / Venituri	Profit (loss) before income tax / Profit (pierdere) înainte de impozitare	Income tax paid - on cash basis / Impozitul pe profit plătit în numerar	Income Tax accrued - current year / Impozitul pe profit acumulat în cursul exercițiului financiar în cauză	Accumulated earnings / Castiguri acumulate	Number of employees / Numar de salariați
Belgium	BE	-	-	46,083	7,937,339	-	230
Bulgaria	BG	-	-	1,685,071	1,538,910	-	185
Costa Rica	CR	179,094,806	12,125,352	5,739,530	1,191,010	142,925,362	414
Estonia	EE	-	-	-	-	-	205
Finland	FI	-	-	-	13	-	42
Greece	GR	-	-	6,761,151	7,439,449	-	244
Guam	GU	183,003,564	23,407,201	4,862,408	3,415,649	67,892,665	330
Hong Kong	HK	458,732,740	33,386,259	3,169,556	4,629,589	68,324,312	748
Latvia	LV	-	-	-	5,137	-	224
Lithuania	LT	-	-	1,142,509	926,496	-	382
Netherlands	NL	-	-	-	-	-	2
Panama	PA	44,861,890	1,060,370	708,149	30	21,342,288	217
Poland	PL	-	-	4,663,658	2,942,783	-	608
Romania	RO	-	-	6,935,675	6,359,702	-	150
Spain	ES	-	-	-	65	-	2
Thailand	TH	43,988,903	1,992,838	332,861	428,761	4,126,105	111
Turks and Caicos Islands	TC	863,886	522,506	-	-	1,543,312	-
Other markets - total		9,396,770,007	217,382,378	119,803,145	102,963,185	532,878,312	16,768

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Belgium	BE	Autoproducts NV	Sales, Marketing or Distribution
Belgium	BE	Car Security NV	Insurance
Belgium	BE	Garage Francorchamps SA	Dormant
Belgium	BE	Inchcape Retail Belgium	Sales, Marketing or Distribution
Belgium	BE	Toyota Belgium NV/SA	Sales, Marketing or Distribution
Bulgaria	BG	Inchcape Brokerage Bulgaria EOOD	Insurance
Bulgaria	BG	TM Auto EOOD	Sales, Marketing or Distribution
Bulgaria	BG	Toyota Balkans EOOD	Sales, Marketing or Distribution
Costa Rica	CR	Arienda Express SA	Regulated Financial Services
Costa Rica	CR	Inchcape Protection Express Sociedad Agencia de Seguros SA	Insurance
Costa Rica	CR	Vehiculos de Trabajo SA	Sales, Marketing or Distribution
Costa Rica	CR	Vistas de Guanacaste Orquideas SA	Administrative, Management or Support Services
Estonia	EE	Inchcape Motors Estonia OÜ	Other
Finland	FI	Inchcape Motors Finland Oy	Sales, Marketing or Distribution
Finland	FI	Inchcape JLR Finland Oy	Sales, Marketing or Distribution
Greece	GR	British Providence SA	Sales, Marketing or Distribution
Greece	GR	Eurolease Fleet Services SA	Insurance
Greece	GR	Polis Inchcape Athens SA	Sales, Marketing or Distribution
Greece	GR	Toyota Hellas SA	Sales, Marketing or Distribution
Guam	GU	Morrice Equipment Holdings, Inc	Holding Shares or Other Equity Instruments
Guam	GU	Morrice Equipment LLC	Sales, Marketing or Distribution
Guam	GU	Atkins Kroll Inc	Sales, Marketing or Distribution
Hong Kong	HK	British Motors Ltd	Sales, Marketing or Distribution
Hong Kong	HK	Crown Motors Ltd	Sales, Marketing or Distribution
Hong Kong	HK	Future Motors Ltd	Sales, Marketing or Distribution
Hong Kong	HK	Inchcape Finance (HK) Ltd	Internal Group Finance
Hong Kong	HK	Inchcape Hong Kong Ltd	Holding Shares or Other Equity Instruments
Hong Kong	HK	Inchcape Mobility Ltd	Administrative, Management or Support Services
Hong Kong	HK	Inchcape Motor Services Ltd	Sales, Marketing or Distribution
Hong Kong	HK	Mega EV Ltd	Sales, Marketing or Distribution
Hong Kong	HK	Nova Motors Ltd	Dormant
Latvia	LV	Inchcape Insurance Services SIA (formerly Baltic Motors Imports SIA)	Sales, Marketing or Distribution
Latvia	LV	Inchcape JLR Baltics	Sales, Marketing or Distribution
Latvia	LV	Inchcape Motors Latvia SIA	Sales, Marketing or Distribution
Lithuania	LT	UAB Autovista	Sales, Marketing or Distribution
Lithuania	LT	UAB Inchcape Motors	Sales, Marketing or Distribution
Lithuania	LT	UAB Krasta Auto	Sales, Marketing or Distribution
Netherlands	NL	Inchcape International Group BV	Holding or Managing Intellectual Property
Panama	PA	Ilaother SA	Holding or Managing Intellectual Property
Panama	PA	Ilachile SA	Holding or Managing Intellectual Property
Panama	PA	Arrendadora Automotriz SA	Dormant
Panama	PA	Motors Japoneses SA	Sales, Marketing or Distribution
Panama	PA	Sun Motors SA	Administrative, Management or Support Services
Panama	PA	Isthmus Exchange S.A.	Sales, Marketing or Distribution
Poland	PL	Inchcape JLR Poland Sp. Z.o.o	Dormant
Poland	PL	Inchcape Motor Polska Sp. z.o.o	Sales, Marketing or Distribution
Poland	PL	Interim Cars Sp. z.o.o	Sales, Marketing or Distribution
Romania	RO	Inchcape Motors Srl	Sales, Marketing or Distribution
Romania	RO	Toyota Romania Srl	Sales, Marketing or Distribution

Romania	RO	Inchcape Broker de Asigurare SRL	Insurance
Romania	RO	Inchcape Bravoauto SRL	Sales, Marketing or Distribution
Spain	ES	Inchcape Inversiones Espana SLu	Holding or Managing Intellectual Property
Thailand	TH	Inchcape (Thailand) Company Ltd	Sales, Marketing or Distribution
Thailand	TH	Inchcape Services (Thailand) Company Ltd	Administrative, Management or Support Services
Turks and Caicos Islands	TC	Nagoya Marine & General Insurance Ltd.	Administrative, Management or Support Services
			Insurance